

City of Prescott Fiscal Year 2013 Budget



Budget Workshop No. 1

CITY OF **PRESCOTT**
ARIZONA

Everybody's Hometown

The City Budget – Much More than Numbers

It's a blueprint for achieving outcomes in municipal operations during the upcoming year + a 7-year capital improvement plan for the benefit of our community and guests

- Mandatory services (required by law)
- Discretionary services (everything else)
- Public amenities
- Infrastructure

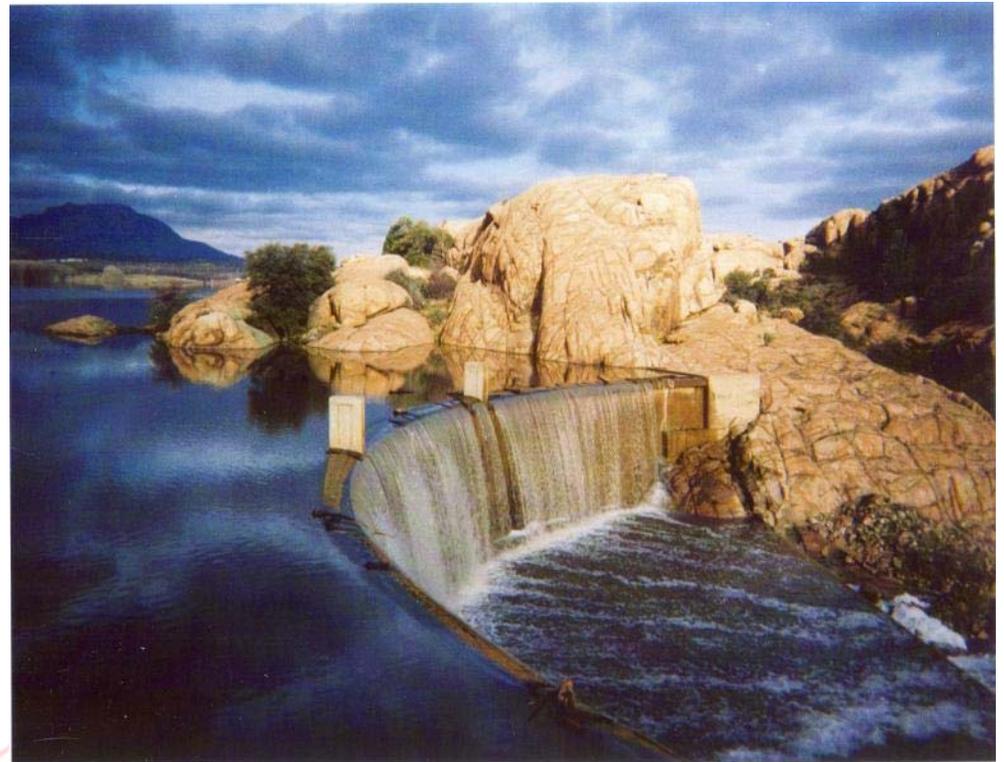


The City of Prescott does not have to provide all services and amenities, rather, contribute commitment, resources, and a suitable environment facilitating delivering and sustaining a superior quality of life.

*CITY OF PRESCOTT ARIZONA
Everybody's Hometown*

Prescott – A Full Service City

- Police and Fire
- Utilities
- Streets
- Solid Waste
- Airport
- Parks & Recreation
- Planning & Building
- Library



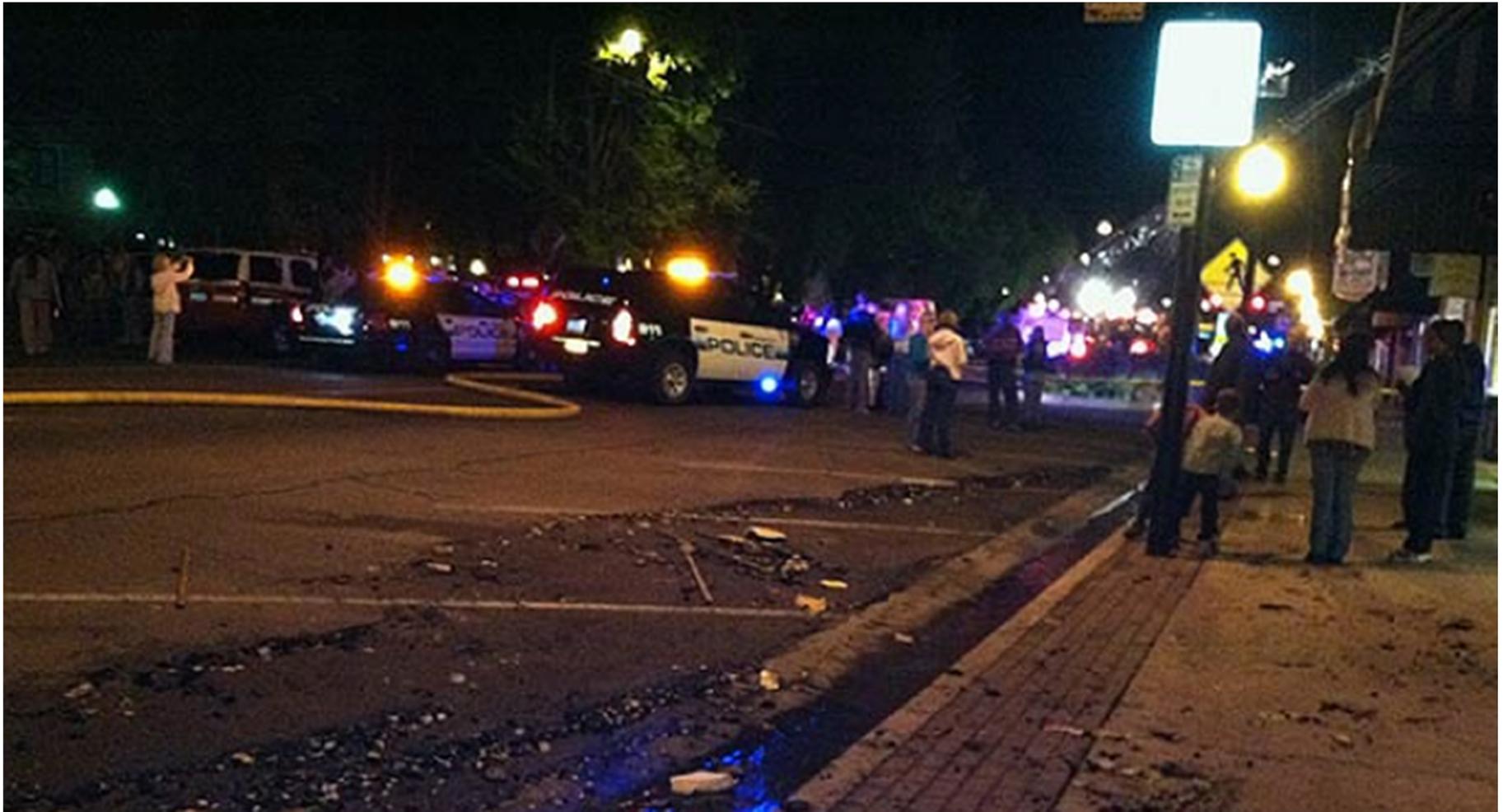
CITY OF **PRESCOTT**
ARIZONA
Everybody's Hometown

Fire Prevention, Suppression, Emergency Medical Services



Public Safety

Community Policing, Regional Communications



Streets and Traffic



Water & Wastewater Utilities



Street and Drainage Maintenance



CITY OF PR
Everybody's

Solid Waste



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Recreation and Tourism



Everybody's Hometown

Parks, Trails, and Sports Programs



Everybody's Hometown

Library



Everybody's Hometown

Airport



Special Events



Everybody's Hometown

History and Culture



Building the Fiscal Year 2013 Budget

Introductory Budget Workshop Series

- 10/4/11 Overview
- 10/18/11 Police Department
- 11/1/11 Fire Department
- 11/15/11 Parks & Recreation and Library
- 12/6/11 Internal Service Funds
- 12/20/11 Golf Course and Airport
- 1/17/12 Drafting a Budget Action Plan
- 1/31/12 Budget Action Plan

- FY 12 Mid Year Budget Review 1/17/12
- Public Works Capital Program Update 3/6/12
- FY 13 General Fund Revenue Projection 4/3/12
- City Debt Presentation 5/8/12
- FY 13 Budget Workshop No. 1 5/17/12
- FY 13 Budget Workshop No. 2 5/24/12

We Learned about Municipal Revenue Realities

- Like it or not, **cities in Arizona are heavily reliant on sales tax**, and operate within and according to a model prescribed by the state which relies upon growth; it doesn't work in an adverse, no growth economy
- The Legislature is taking away both money and local control from municipalities, imposing new obligations, and providing no new tools for cities and towns to effectively deal with "the new reality"
- City residents only have so much to spend; revenue enhancement through growth and tourism development has been/is being relied upon to fund rising costs
- Growth is accompanied by costs of service, however, and an adverse economy such as the present will not enhance revenue to keep pace
- The City's permitted **capacity to generate additional revenue from property tax is limited** - only \$80,000 (of the \$160+ million FY 12 budget) was available
- Federal and state grants are not free money, we all pay for them indirectly, and with the budget problems at those levels, cannot be expected to provide more than minor funding augmentation
- Extensive new **hi-tech development will not generate significant sales tax or intergovernmental revenue**, hence it is not a panacea for the City's General Fund

Important Conclusions About Economic Development Emerged

- Must be more strategically focused than ever before—for the City this means two things: (1) the Airport area; and (2) expanding tourism
- New sales tax generators will only help the General Fund if they bring net additional revenue (the trading area extends well outside the City limits)
- Since the City does not have any significant investment capital available, few if any monetary incentives can be offered to attract new business
- Development proposals in which the City is being asked to participate need to pencil out (be revenue positive)
- So given these realities, what can the City bring to the table for economic development?
 - Extensive prior investment in utilities and streets infrastructure
 - An entrepreneurial approach
 - Quality educational institutions which can provide, in part, a technical workforce and continuing technological advances
 - Quality of life within a superior setting—that crucial factor which will tip the balance in favor of Prescott

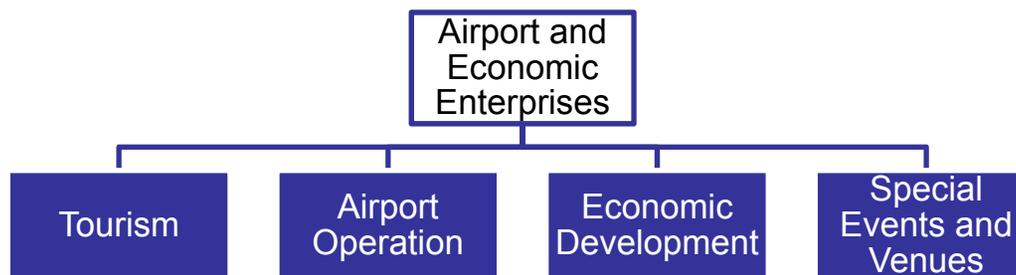
Action Plan - FY 13 and Beyond

1-31-12

Process Item / Improvement / Other Action	Will it Affect FY 13 Budget?	Milestone
1. Review FY 13 services for necessity, priority, efficiency/effectiveness, public/private delivery – all departments	Yes	FY 13 Budget Process
2. Review organizational structure and positions (services provided, workload); adjust where indicated	Yes	FY 13 Budget Process
3. Review/validate all vehicles and equipment for operational need/replacement; reduce/extend where indicated	Yes	FY 13 Budget Process
4. Review and initiate code updates to eliminate unnecessary/inefficient regulation	No	FY 13
5. Public Safety a. Assess Community Service Restitution Program for effectiveness (possible \$136,000+ PD budget reduction) b. Review present and other models for providing public safety services to identify and implement efficiencies, cost reduction and recovery, to include addressing functional relationships in the delivery of police and fire services (suppression, paramedic, transport, COP and other programs), protocols, personnel, and equipment	Yes TBD	FY 13 Budget TBD
6. Golf Course a. Review and adjust rates as necessary to align with market; actively promote increased nonresident play b. Determine approach to repay General Fund loan	Yes; also FY 12 No	April 2012 FY 13
7. Other User Fees (various departments) – initiate, review, adjust where indicated	Yes	FY 13
8. Tourism – transition all current General Fund tourism expense (\$300,000) to Bed Tax/other permissible source	Yes	FY 13
9. Airport – review and adjust revenue generators (fees, rates, leases) to align with market	Yes	FY 13
10. Economic development – update Economic Development Plan to include Airport business plan oriented to economic expansion	TBD	FY 13
Revenue/Funding Measures		
1. Consider placing Secondary Property Tax Levy on 11/6/12 ballot to provide “bridge funding” for General Fund a. Annual \$1.4 million levy to assure Parks & Recreation and Library stay in business b. No expansion in services for General Fund departments c. Seven (7) year term commencing in FY 14, after which it sunsets and by law (SB 1226) cannot be renewed	No (FY 13 levy is final year for the Lakes purchase)	Nov. 6, 2012 ballot
2. Convene Citizens Committee to review/recommend whether an increase in the Transaction Privilege Tax (“Local” Sales Tax) should be placed on the 2013 ballot, and if so, the incremental % and proposed purpose	No	Schedule and Eff. Date TBD
3. Convene Stakeholder Committee to review/recommend whether a Transaction Privilege Tax on Restaurants and Bars should be placed on the ballot in 2013 to augment funding for hospitality/tourism development purposes; overhaul or eliminate City liquor license fees	No	Schedule and Eff. Date TBD

FY 2013 Budget Highlights

- ❑ Flat overall in comparison to FY 12
- ❑ Elimination of Parking Garage enterprise fund; maintenance funding increase
- ❑ Establishment of Airport and Economic Enterprises Department

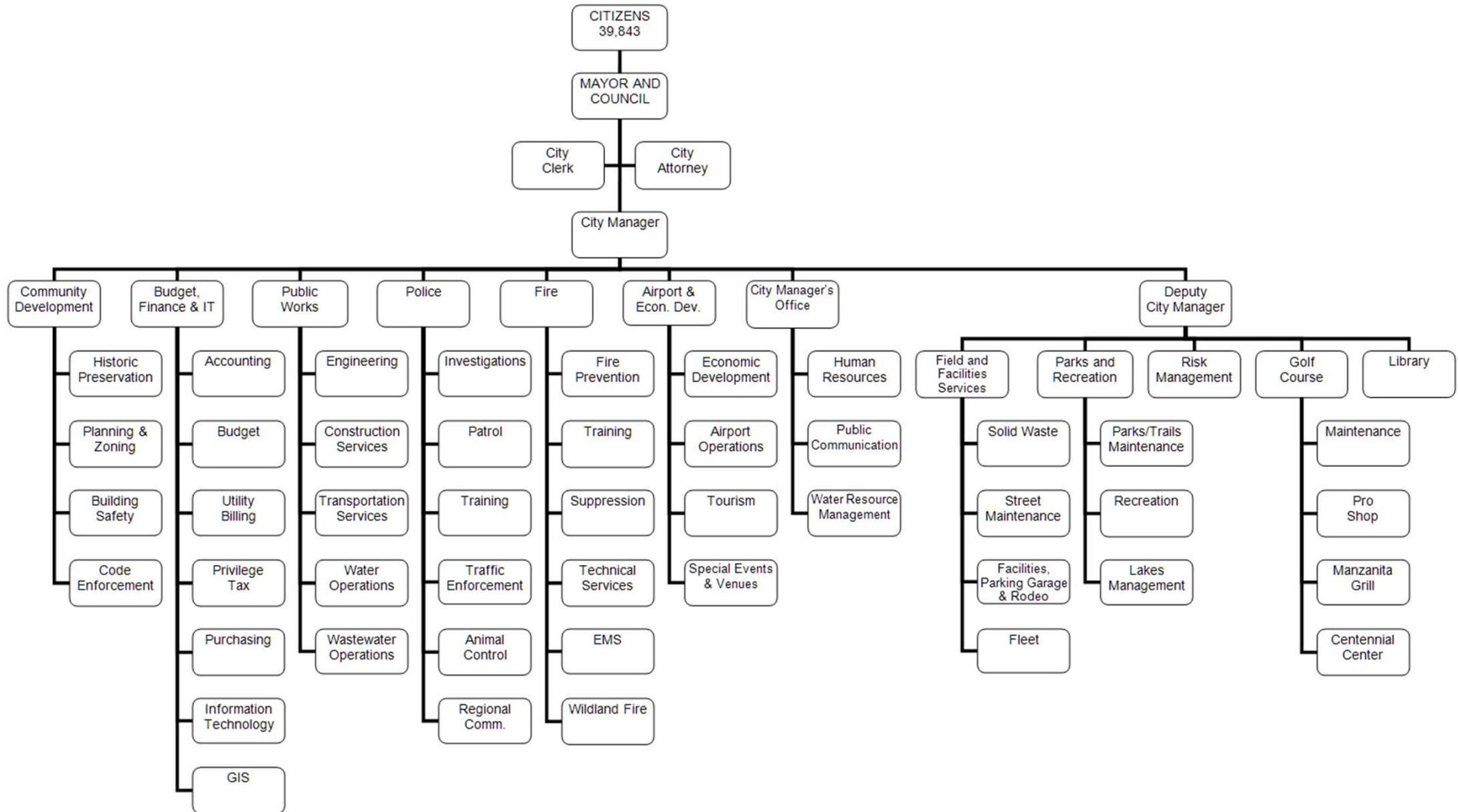


- ❑ Library established as separate department
- ❑ Adjusted and new fees
 - Airport rental rates
 - Golf Rates restored to pre-2010 levels
 - Library meeting room fees effective October 1, 2012
 - Liquor license fees retained pending replacement revenue source
 - Primary property tax levy and sales tax rate unchanged
- ❑ Temporary staffing increase for sports tournaments
- ❑ Community Work Program shifted from Police to Parks at reduced cost
- ❑ CYMPO business support services transferred to Yavapai County

FY 13 Budget as Action Plan

- Review of current and alternate models for fire protection and paramedic service delivery with no deterioration of service
- Analyze economic impact and community benefit of Antelope Hills
- Review and adjust fleet maintenance and vehicle replacement cost recovery model
- Evaluate approach to economic development including focus, strategies, resources, and regional partnerships
- Complete water/wastewater rate and impact fee study to implement mandates of new state law (SB 1525) while maintaining superior service delivery

FY 2013 Organization



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Employee Benefits in FY 2013 Budget

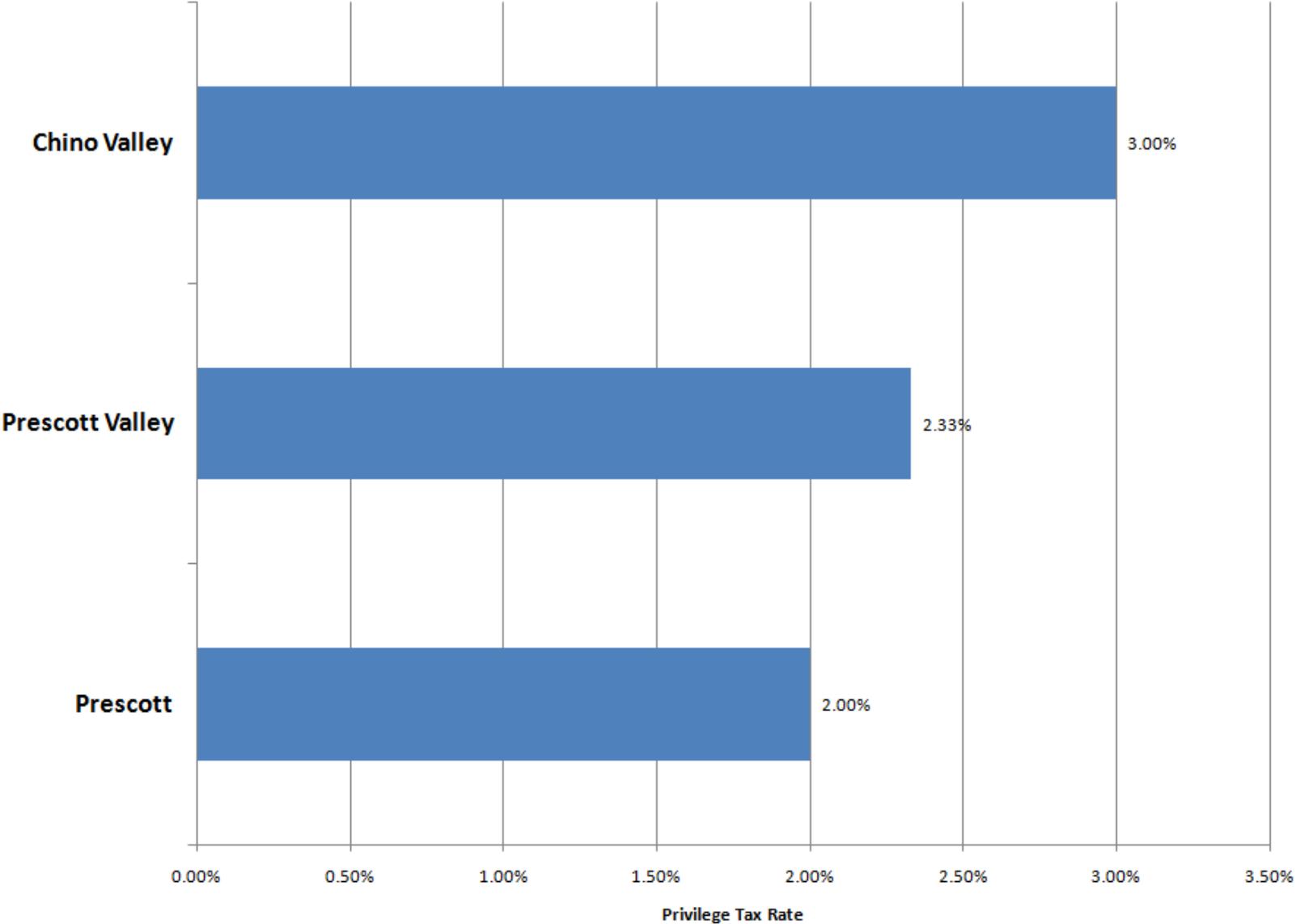
- City remains competitive municipal employer; no pay adjustments
- YCT employee health insurance 2.5% cost increase absorbed by City (\$100,000 across organization)
- New short term disability coverage provided as City-paid employee benefit (\$60,000)
- Employee leave benefits modified, reducing future financial liability
- City and employees will see mandated retirement system increases

	<u>FY 12</u>	<u>FY 13</u>	<u>Increase</u>
Az State Retirement System			
(Employees 508)			
City Rate	10.75%	11.15%	0.40%
Employee Rate	10.75%	11.15%	0.40%
Public Safty Retirement System			
Fire (Employees 65)			
City Rate	29.72%	33.92%	4.20%
Employee Rate	8.65%	9.55%	0.90%
Police (Employees 73)			
City Rate	34.58%	41.18%	6.60%
Employee Rate	8.65%	9.55%	0.90%

General Fund



Local Sales Tax Rate Comparison

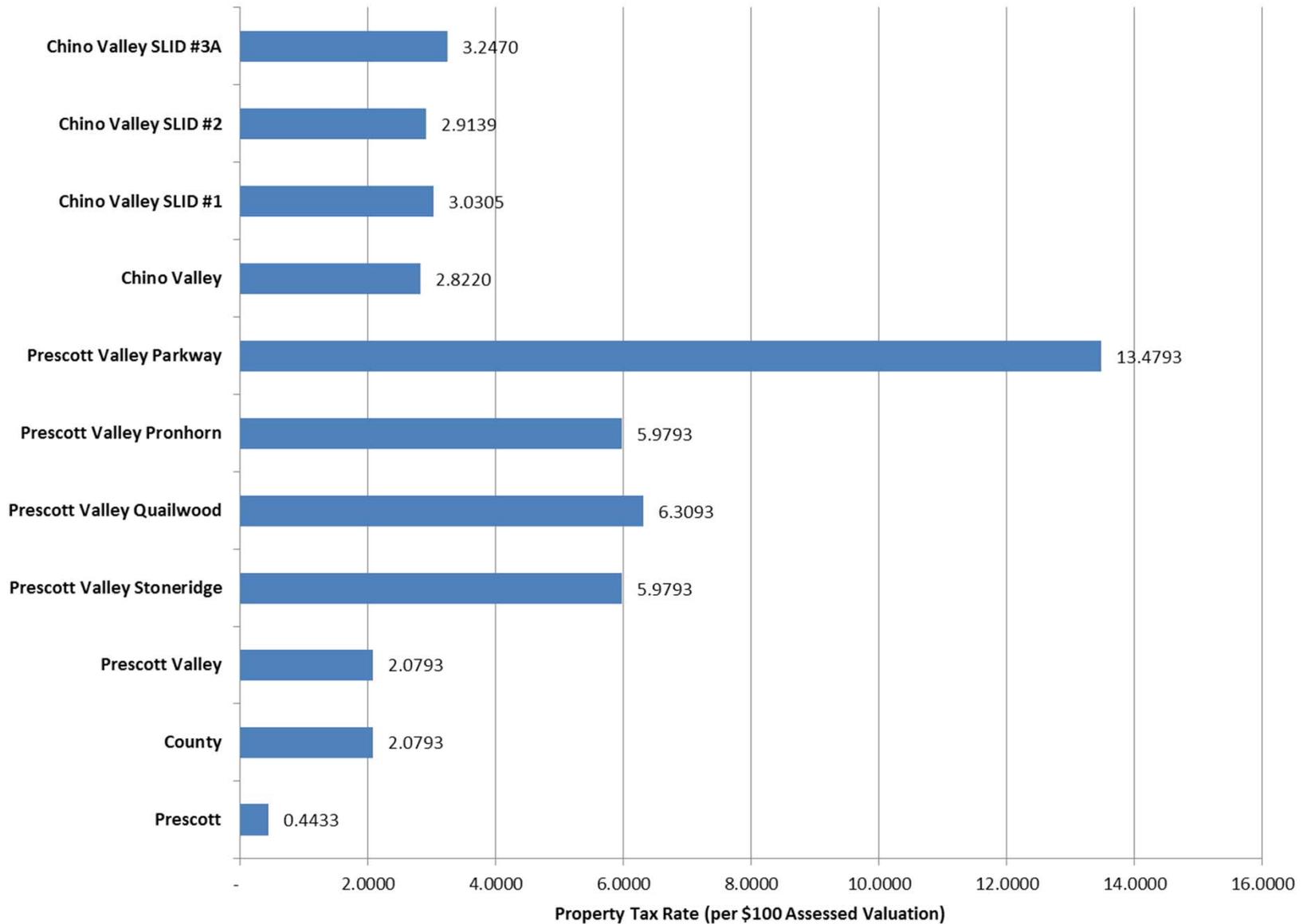


Breakdown of Total Transaction Privilege Tax Levied in Prescott

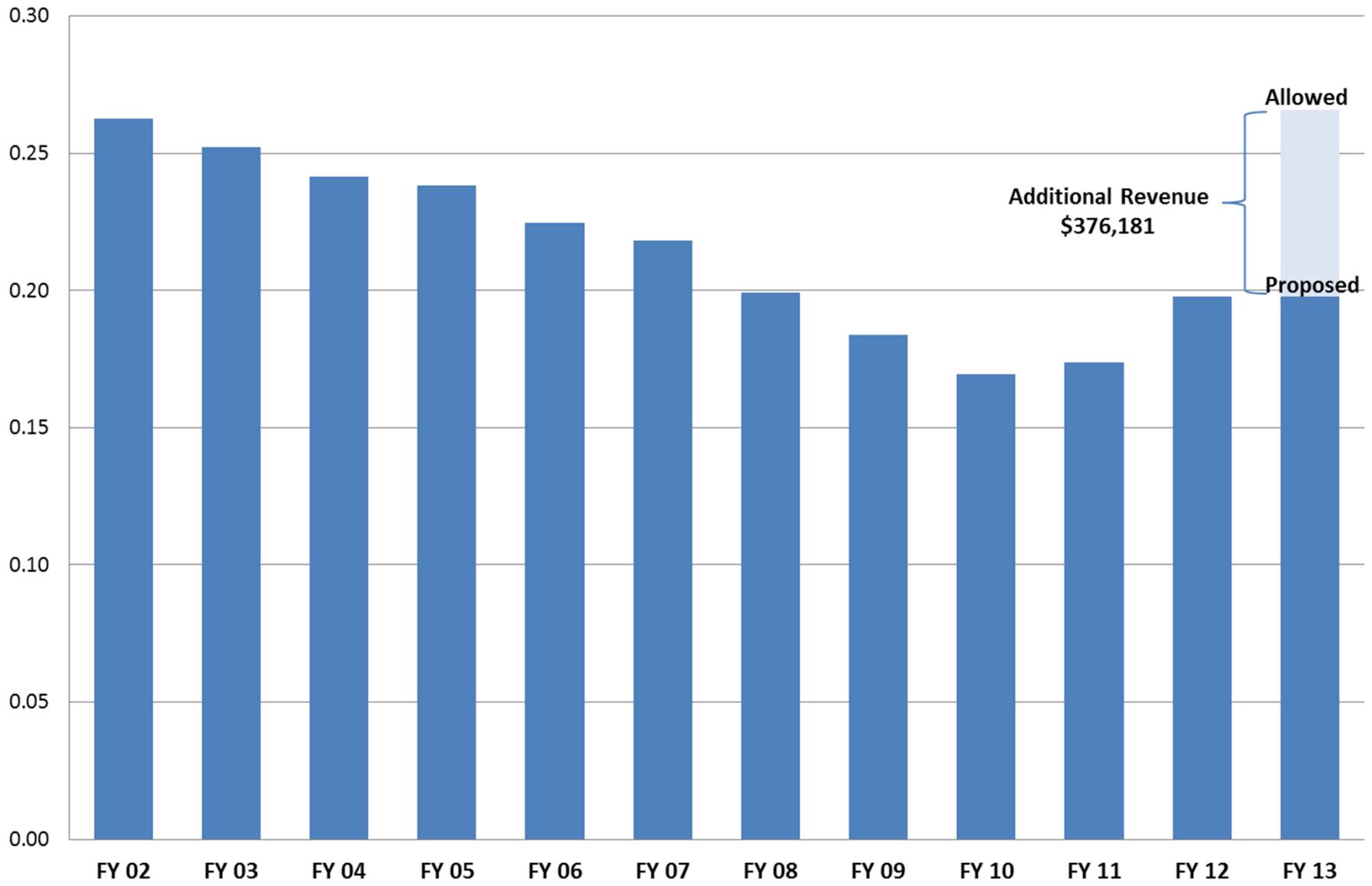
City ("Local")	General Fund	1.00%
	Streets & Open Space	1.00%
Yavapai County	Regional Roads	0.75%
State of Arizona	Permanent	5.60%
	Temporary (thru 5/31/13)	<u>1.00%</u>
	Total	9.35%

Note: This is the maximum transaction privilege tax levied on sales within the City (excluding the Transient Occupancy Tax of 3%). The rates on specific items may vary by taxable category.

Property Tax Rate Comparison



City of Prescott Primary Property Tax Rate



Property Tax Rate Comparison

Property Tax on \$200,000 Residence Tax Year 2011

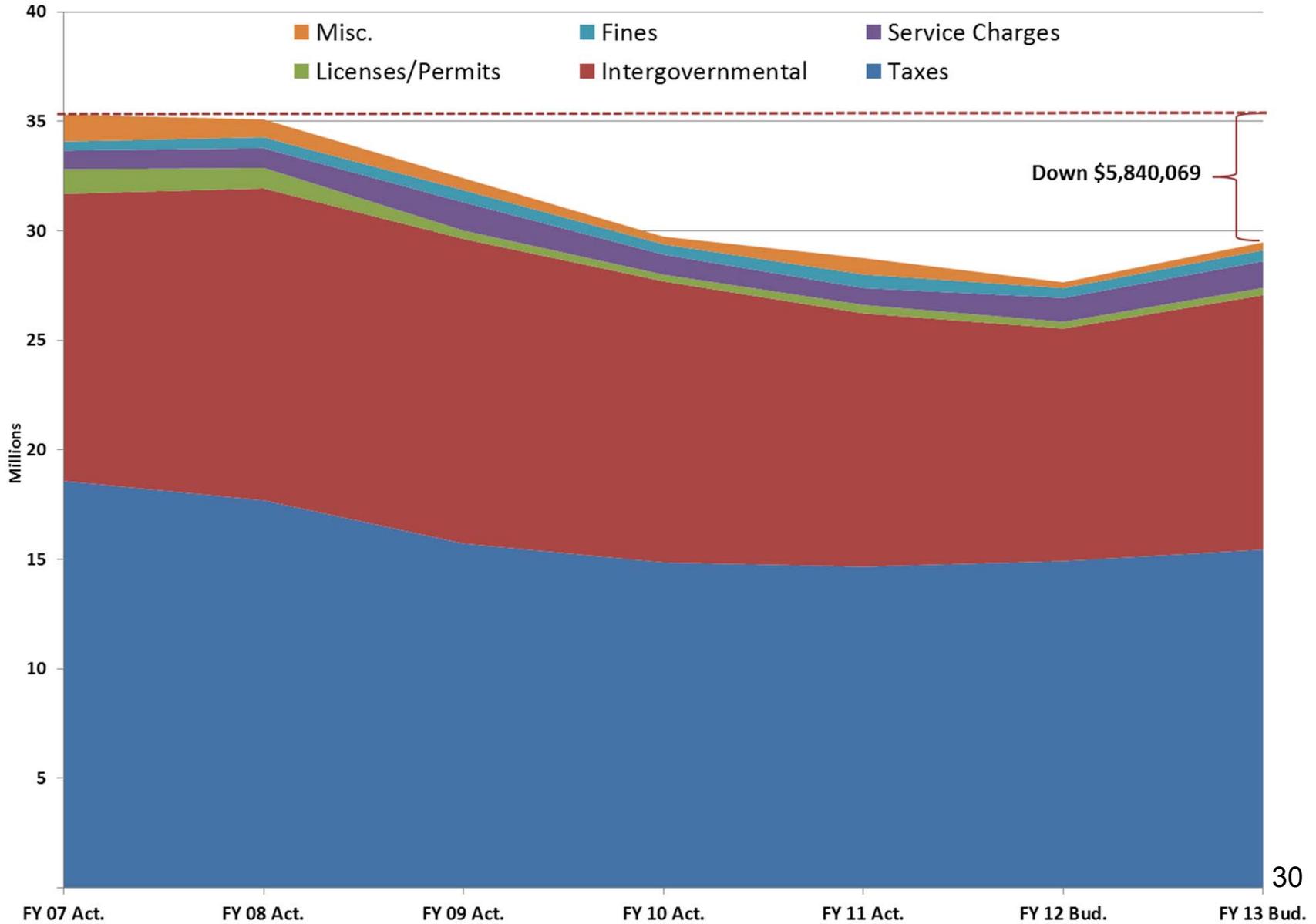
TAXING ENTITY	COUNTY RESIDENCE			CITY RESIDENCE			DIFFERENCE	
	PRIMARY	SECONDARY	TAX DUE	PRIMARY	SECONDARY	TAX DUE		
YAVAPAI COUNTY & AHCCCS/ALTCS	286.10	-	286.10	286.10	-	286.10	-	19.4%
SCHOOL EQUALIZATION	85.18	-	85.18	85.18	-	85.18	-	5.8%
PRESCOTT UNIFIED SCHOOL #1	525.38	55.66	581.04	525.38	55.66	581.04	-	39.5%
JTED	-	10.00	10.00	-	10.00	10.00	-	0.7%
YAVAPAI COMMUNITY COLLEGE	285.48	38.02	323.50	285.48	38.02	323.50	-	22.0%
FIRE DISTRICT ASSISTANCE***	-	18.56	18.56	-	18.56	18.56	-	1.3%
YAVAPAI COUNTY LIBRARY DISTRICT	-	29.12	29.12	-	29.12	29.12	-	2.0%
YAVAPAI FLOOD CONTROL DISTRICT	-	49.66	49.66	-	49.66	49.66	-	3.4%
CENTRAL YAVAPAI FIRE DISTRICT	-	415.86	415.86	-	-	-	(415.86)	0.0%
CITY OF PRESCOTT	-	-	-	39.56	49.10	88.66	88.66	6.0%
TOTAL	1,182.14	616.88	1,799.02	1,221.70	250.12	1,471.82	(327.20)	100.0%

***FIRE DISTRICT ASSISTANCE HAS NOTHING TO DO WITH EITHER CYFD OR CITY

City Tax Rate per \$100 Assessed Val.	FY11	FY12	DIFFERENCE
Primary Tax Rate	0.1737	0.1978	0.0241
Secondary Tax Rate	0.2093	0.2455	0.0362
Total Tax Rate	0.3830	0.4433	0.0603



General Fund Revenue Comparison

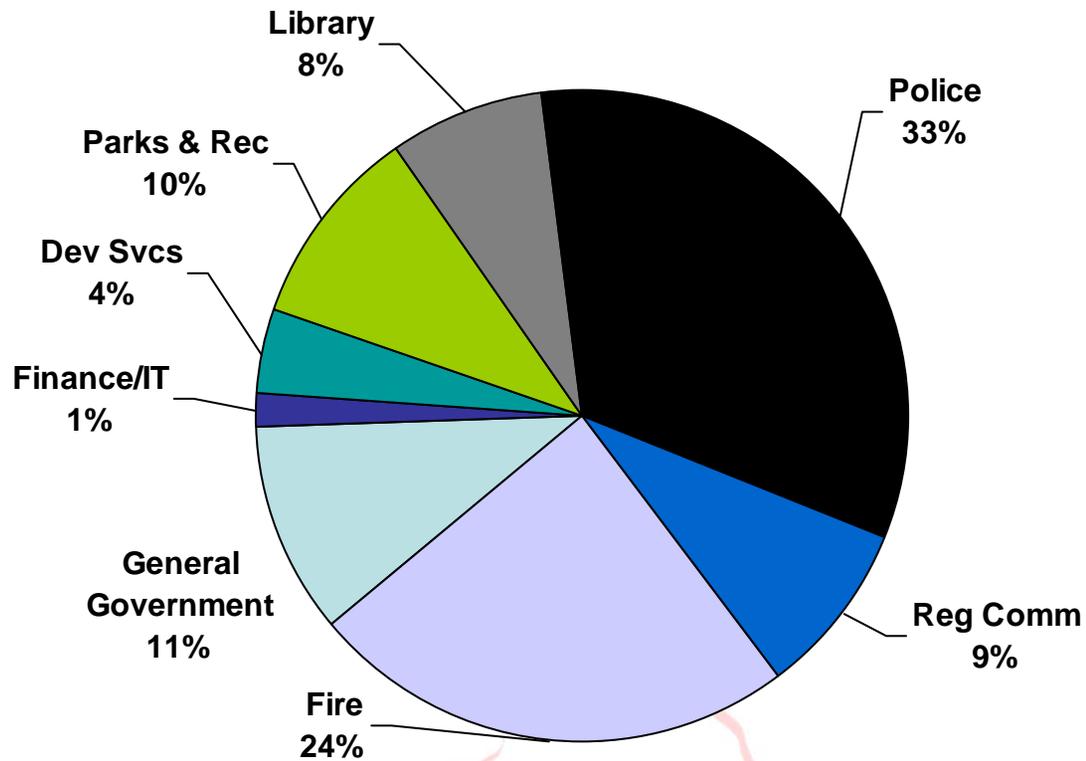


General Fund Revenues

	FY 2012 Budget	FY 2013 Budget	% Chg Budget	% of Total
Local Taxes				
Sales/Use Tax	\$ 11,924,000	\$ 12,625,000	5.9%	42.5%
Primary Property Tax	1,255,878	1,095,856	-12.7%	3.7%
Franchise Taxes	1,735,747	1,719,092	-1.0%	5.8%
Total Local Taxes	14,915,625	15,439,948	3.5%	52.0%
Intergovernmental Revenues				
State Sales Tax	3,014,378	3,331,681	10.5%	11.2%
State Income Tax	3,362,918	4,069,508	21.0%	13.7%
State Vehicle License Tax	2,115,643	2,070,382	-2.1%	7.0%
Joint Dispatch	1,106,896	1,226,681	10.8%	4.1%
Library	688,225	582,123	-15.4%	2.0%
Other	333,516	380,816	14.2%	1.3%
Total Intergovernmental	10,621,576	11,661,191	9.8%	39.3%
Licenses and Permits	306,600	332,600	8.5%	1.1%
Service Charges	1,143,340	1,277,500	11.7%	4.3%
Fines and Forfeitures	450,750	504,800	12.0%	1.7%
Miscellaneous and Interest	418,020	475,958	13.9%	1.6%
Total General Fund Revenue	\$ 27,855,911	\$ 29,691,997	6.6%	

Parking Garage is included in FY2012 Budget for comparison purposes

General Fund Operating Expenditures



Public Safety = 66%

Personnel Costs of Total = 88%

General Fund Operating Expenditures

	FY12 <u>Budget</u>	FY13 <u>Budget</u>	<u>% Change</u>
City Council	52,066	44,540	-14.5%
City Clerk	105,681	78,217	-26.0%
City Court	522,912	549,259	5.0%
City Manager (HR, Pub Comm, etc)	738,747	696,034	-5.8%
Field and Facilities (Rodeo, Pkg Gar)	100,679	103,351	2.7%
Economic Enterprises (Tourism, ED, Elks, Spec Events)	2,151,125	1,389,534	-35.4%
Legal Department	282,631	245,929	-13.0%
Finance/Information Technology	422,699	412,491	-2.4%
Development Services	1,408,891	1,287,268	-8.6%
Parks and Recreation	2,521,862	2,894,273	14.8%
Library	2,278,345	2,245,944	-1.4%
Police Department	11,671,782	12,108,676	3.7%
Fire Department	6,865,658	7,036,805	2.5%
Total General Fund Operating	29,123,079	29,092,321	-0.1%



City Council Budget

Operating Expenditures

	FY 2012 Budget	FY 2013 Budget	Change
Personnel Services	\$ 49,885	\$ 50,664	1.6%
Supplies	4,250.00	3,000.00	-29.4%
Internal Charges	46,426.00	50,190.00	8.1%
Training and Travel	14,750.00	7,500.00	-49.2%
Water for Sharlot Hall	10,000.00	10,000.00	0.0%
Memberships	25,000.00	32,000.00	28.0%
Other Professional Services	33,200.00	12,000.00	-63.9%
Sister Cities	-	4,500.00	
Cost Recovery Other Funds	(131,445.00)	(125,314.00)	-4.7%
Total	\$ 52,066	\$ 44,540	-14.5%



General Fund FY13 Capital Outlay/Projects

<u>Page No.</u>	<u>Description</u>	<u>Budgeted Amount</u>
	<u>Finance/IT</u>	
1	E-Mail Archiving System	\$ 75,000
C/O	Financial Reporting System (Carryover)	61,000
C/O	Geodosy (Carryover)	6,940
C/O	Document Management System (Carryover)	4,000
	<u>Field and Facilities</u>	
2	High-Definition Cameras (Parking Garage)	30,000
C/O	Rodeo Grounds Improvements (Carryover)	5,000
	<u>Community Development</u>	
3	Neighborhood Cleanup	12,500
C/O	General Plan Update (Carryover)	7,000
	<u>Parks & Recreation</u>	
4	Equipment Replacement	70,000
5	Community Skate/Bike Park - Sealer	50,000
N/A	Partnering Projects	30,000
6	Ballfield Infield Material	10,000
	<u>Police</u>	
C/O	Radio Infrastructure Project	143,685
7	Digital Evidence Management/Server	69,500
8	Mechanical Mobile Evidence Storage System	57,000
9	Emergency Services/Alarm Monitoring	41,265
10	Walk-In Cooler (additional \$3,875 in Impact Fees)	11,625
	<u>Fire</u>	
11	215 N McCormick Remodel	95,850
12	Station 75 Drainage Improvement	42,193
13	1700 Iron Springs Station Roof Modification	32,500
14	Fire Department Interior Light Replacement	6,833
	Total General Capital/Projects	<u>\$ 861,891</u>

General Fund Fund Balance

	FY 2012 Budget	FY 2013 Budget
Beginning Fund Balance	17,206,599	15,829,797
Revenues	27,855,911	29,691,997
Transfers In - Bed Tax to Parking Garage	20,000	20,000
Total Revenues/Transfers In	27,875,911	29,711,997
Operating Expenditures	(29,123,079)	(29,092,321)
Capital Expenditures	(1,186,594)	(861,891)
Transfers Out		
Airport Grants Match	(234,053)	(236,423)
Governmental Grants Match	(473,815)	(356,260)
Total Operating Transfers	(707,868)	(592,683)
Total Expenditures/Transfers Out	(31,017,541)	(30,546,895)
Net Change in Fund Balance	(3,141,630)	(834,898)
Ending Fund Balance	14,064,969	14,994,899
Nonspendable & Committed	4,104,031	4,936,351
Reserved	7,933,030	8,376,276
Unassigned Fund Balance	2,027,908	1,682,272

General Fund Unfunded Capital FY 14-18

Page No.	Project Description	FY2014	FY2015	FY2016	FY2017	FY2018
	<u>Police</u>					
15	Simunition Training Equipment	20,000				
16	Recon Scout Robot	10,500				
17	Police Phone Line Recording System	30,000				
18	Night Vision System (SWAT-12)	32,000				
19	Partially Enclosed Shooting Range		2,700,000			
20	Indoor Firearms Tactical Training House		22,000			
21	Walk-In Freezer Maintenance/Replacement		15,500			
22	Interview Room Audio Visual Recording Equipment			15,500		
23	Police Glock Handguns				30,250	
24	Main Police Station Facility					17,000,000
25	Public Safety Training Center					15,500,000
	Total Police Capital Requests	92,500	2,737,500	15,500	30,250	32,500,000
	<u>Library</u>					
26	Library Book Lockers	18,000	18,000			
	Total Library Capital Requests	18,000	18,000	-	-	-
	<u>Parks & Recreation</u>					
27	Park Turf Upgrades - Soil Amendment / Irrigation Controller / Flow Sensors	88,000				
28	ADA Compliant Play Area Surfacing - Citywide	30,000				
29	Watson Lake Park - R.V Camping/ Utilities & Improvements	95,000				
30	Roughrider Parking Lot Pavement Preservation	80,000				
31	Watson Lake South Boat Ramp Extension	20,000				
32	50% Matching Funds - Baseball Tomorrow Fund - Ballfield Lights - RR Park	60,000				
33	Willow Lake Trail Completion & Boardwalk - Design & Construction		150,000			
34	Heritage Park - Ballfield Light Replacement		225,000			

General Fund Unfunded Capital FY 14-18

<u>Page No.</u>	<u>Project Description</u>	<u>FY2014</u>	<u>FY2015</u>	<u>FY2016</u>	<u>FY2017</u>	<u>FY2018</u>
35	Grace Sparkes Activity Center - parking lot improvements		40,000			
36	Equipment Replacement (Backhoe, Grade Tractor)		105,000			
37	SR89 Parking / Trailhead		100,000			
38	Park Turf Equip. - Herbicide Sprayer, Buffalo Blower, etc.		55,000			
39	Roughrider Park Lower Field Stadium Seating Concrete Cap			80,000		
40	Ken Lindley Field - ballfield light replacement			195,000		
41	Portable Bleachers			80,000		
42	Roughrider Park - ballfield light replacement			200,000		
43	Willow Lake - southshore parking			155,000		
44	Goldwater Lake - Asphalt Replacement / Drainage improvements/ ADA Parking			140,000		
45	Willow Creek Park - Upgrades and Irrigation				262,000	
46	Ballfield Infield Material				12,000	
47	Pioneer Park Four-Plex Upgrades - Engineering and Drainage Plan				15,000	
48	Roughrider Park / Heritage Park Permanent Fence Replacement				170,000	
49	Community Skatepark - lighting				45,000	
	Total Parks & Recreation Capital Requests	373,000	675,000	850,000	504,000	-
	Total General Fund Unfunded	483,500	3,430,500	865,500	534,250	32,500,000



Special Revenue Funds



HURF, Streets & Open Space

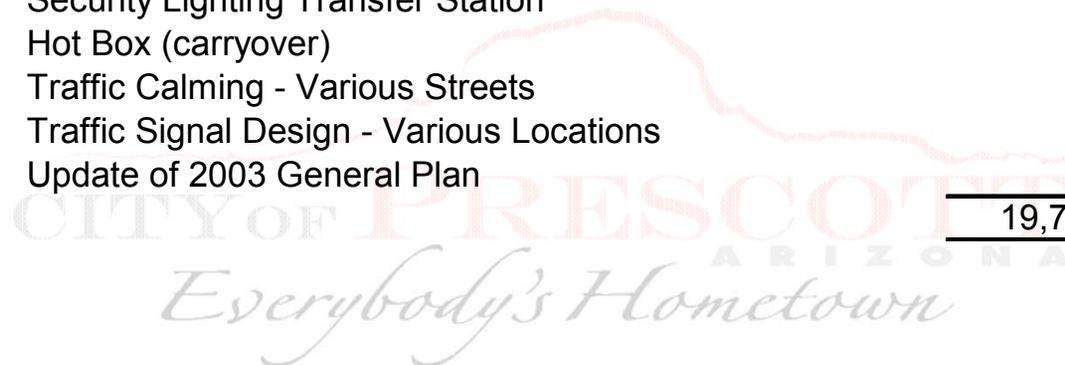
	FY12 Budget	FY13 Budget	% Change
Beginning Fund Balance, 7/1	\$ 21,748,398	\$ 16,505,207	
Revenues			
Sales Tax	11,545,000	12,076,486	4.6%
Highway Users Revenue Funds	2,485,394	2,808,792	13.0%
Partnering	2,955,100	960,000	-67.5%
Charges for Services	227,135	235,889	3.9%
Interest Income	50,000	50,000	0.0%
Miscellaneous	308,974	419,012	35.6%
Total Revenues	<u>17,571,603</u>	<u>16,550,179</u>	-5.8%
Other Funding Sources			
Transfers In	247,350	56,480	-77.2%
Total Other Funding Sources	<u>247,350</u>	<u>56,480</u>	-77.2%
Total Revenues and Other Funding Sources	<u>17,818,953</u>	<u>16,606,659</u>	-6.8%
Expenditures			
Operating	5,826,929	5,377,534	-7.7%
Debt Service	2,352,781	2,281,504	-3.0%
Open Space	500,000	500,000	0.0%
Motor Vehicles/Equipment	182,000	530,000	191.2%
Street Projects	26,988,613	18,753,523	-30.5%
Total Expenditures	<u>35,850,323</u>	<u>27,442,561</u>	-23.5%
Total Expenditures and Other Use of Funds	<u>35,850,323</u>	<u>27,442,561</u>	-23.5%
Ending Fund Balance, 6/30	\$ 3,717,028	\$ 5,669,305	

HURF, Streets & Open Space FY13 Projects

Page No.	Project Description	
50	Pavement Maintenance and Preservation	4,372,630
51	Senator Highway Reconstruction	3,434,753
52	Park Avenue Reconstruction	2,257,616
53	Deep Well Ranch Rd (Ruger Road Realignment@SR89)	1,760,830
54	Williamson Valley Road	1,700,000
55	South Mount Vernon Avenue	1,547,935
56	Walker Road Reconstruction	705,000
57,58	Open Space	500,000
59	SR89/Side Road Connector Roundabout	400,000
60	Yavapai Hills Drainage Improvements	390,000
61	Pavement Marking Equipment	252,000
62	City Shop UST Release Cleanup	241,333
63	NPDES	217,600
64	Willow Creek Channel Improvements	190,000
65	Cliffrose - Marvin Gardens Drainage Channel	180,000
C/O	Aerial Imaging	175,000
66	Annual Pavement Marking Contract	150,000
67	Paving @ Transfer Station	140,576
68	FEMA Flood Insurance Rate Maps Update	140,000
C/O	Flail Mower (carryover)	105,000

HURF, Streets & Open Space FY13 Projects

Page No.	Project Description	
69	Acker Pond Design	100,000
70	Willow Creek Wall Rehabilitation	100,000
71	Street Lights (New and Replacement)	85,000
72	As-Built/Mylar Scanning Project	77,000
73	Overland Trail Bridge Reconstruction - Design	75,000
74	Intersection Signalization Project	75,000
75	Crack Seal Machine	71,000
C/O	Asphalt Recycler (carryover)	65,000
76	Unpaved Streets	50,000
77	Engineering and Safety Projects	50,000
78	Pavement Management	30,000
79	Sidewalk Extensions - ADA Compliance	25,750
80	Signal Replacement Equipment	25,000
81	Survey Grade GPS Unit	25,000
N/A	CYMPO Matching Funds	16,000
82	Security Lighting Transfer Station	14,500
C/O	Hot Box (carryover)	12,000
83	Traffic Calming - Various Streets	10,000
84	Traffic Signal Design - Various Locations	10,000
C/O	Update of 2003 General Plan	7,000
		<u>19,783,523</u>



HURF, Streets & Open Space CIP

FY14-18

Page No.	Project Description	FY2014	FY2015	FY2016	FY2017	FY2018
50	Pavement Maintenance and Preservation	4,503,809	4,638,923	4,778,091	4,921,434	5,069,077
57,58	Open Space	500,000	500,000			
59	SR89/Side Road Connector Roundabout		1,128,432			
60	Yavapai Hills Drainage Improvements	200,000				
63	NPDES	225,000	225,000	225,000	225,000	225,000
64	Willow Creek Channel Improvements	150,000	750,000	750,000		
66	Annual Pavement Marking Contract	150,000	150,000	150,000	150,000	150,000
67	Paving @ Transfer Station	43,130	43,847	59,289		
69	Acker Pond Design	200,000				
70	Willow Creek Wall Rehabilitation	100,000				
71	Street Lights (New and Replacement)	10,000	10,000	10,000	10,000	10,000
73	Overland Trail Bridge Reconstruction	750,000				
74	Intersection Signalization Project			325,000		325,000
76	Unpaved Streets	51,500	53,045	54,636	56,275	57,964
77	Engineering and Safety Projects	50,000	50,000	50,000	50,000	50,000
78	Pavement Management	30,000	30,000	30,000	30,000	30,000
79	Sidewalk Extensions - ADA Compliance	26,523	27,318	28,138	28,982	29,851
80	Signal Replacement Equipment	25,000	25,000	25,000	25,000	25,000
83	Traffic Calming - Various Streets	25,000	25,000	25,000	25,000	25,000
84	Traffic Signal Design - Various Locations		10,000		10,000	
85	Sundog Connector Storm Ranch - DA City Share	1,420,635				
86	Blackhawk Subdivision Drainage Improvements	550,000				
		9,010,597	7,666,565	6,510,154	5,531,691	5,996,892

Governmental Impact Fees

	Parks	Streets	Public Buildings	Library	Fire	Police
	(\$715)	(\$469)	(Discontinued)	(\$253)	(\$525)	(\$589)
Beginning Balance	1,522,523	-	212,512	326,967	531,226	544,276
Funding Sources						
Revenues						
Impact Fees	85,800	56,280	-	30,360	63,000	70,680
Interest	15,000	200	5,500	4,000	6,000	6,000
Rent	-	-	-	-	24,358	-
Total Revenues	100,800	56,480	5,500	34,360	93,358	76,680
Expenditures						
Kuebler Baseball Field (carryover)	712,475	-	-	-	-	-
Goldwater Lake Day Use Expansion (Page 87)	350,000	-	-	-	-	-
Kuebler Complex Parking Lot (carryover)	266,000	-	-	-	-	-
Sundog Trailhead Restroom - Peavine Trail (carryover)	95,000	-	-	-	-	-
Walk-In Cooler (Page 10)	-	-	-	-	-	3,875
Transfers Out (Willow Crk Rd - Increased Capacity)	-	56,480	-	-	-	-
Total Expenditures	1,423,475	56,480	-	-	-	3,875
Ending Balance, 6/30	199,848	-	218,012	361,327	624,584	617,081



Transient Lodging (Bed) Tax FY13

Beginning Cash Balance, 7/1	\$ 230,596
Funding Sources	
Transient Occupancy Tax & Interest	<u>559,184</u>
Available Balance	<u>\$ 789,780</u>
Expenditures/Transfers:	
Events & Other Support	447,280
Marketing & Promotion	250,000
Recreation Tourism Amenities	30,000
Transfer out to Parking Garage	20,000
Special Events Overtime	20,000
Prescott Creeks Match	12,500
Open Space Management	<u>10,000</u>
Total Expenditures	<u>789,780</u>
Ending Cash Balance, 6/30	<u>\$ -</u>

Detailed allocation for Events & Other Support are scheduled to be made by Council in August 2012



Other Special Revenue Funds FY 13 Budget

	<u>Acker Trust</u>	<u>Gifts & Donations</u>
Beginning Balance	\$ 583,373	\$ 205,547
Revenues/Transfers In		
Interest	10,000	-
Total Revenues/Transfers In	<u>10,000</u>	<u>-</u>
Expenditures		
Scholarships	9,750	
Gift/Donation Expenditures		205,547
Total Expenditures	<u>9,750</u>	<u>205,547</u>
Ending Balance, 6/30	\$ 583,623	\$ -



Grant Applications/Potential Funding

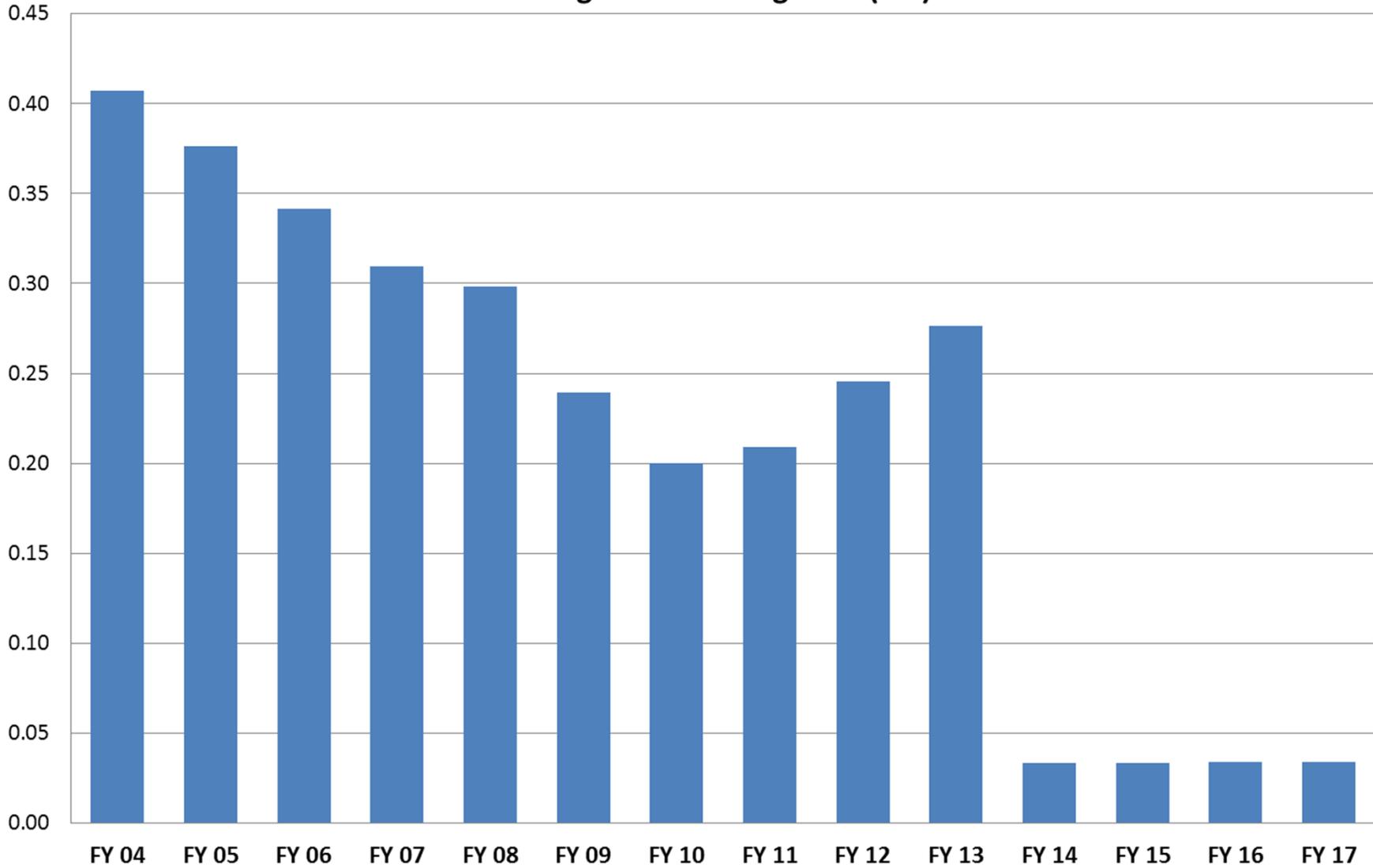
	FY13 Budget	City Share	Grant Share
General Government			
<i>Miscellaneous Grant Opportunities</i>	\$ 500,000	\$ -	\$ 500,000
<i>JCEF and Fill the Gap</i>	152,700	-	152,700
<i>ADA Dexter</i>	61,657	-	61,657
<i>CDBG West Yavapai Guidance Clinic</i>	57,000	-	57,000
<i>CDBG Entitlement Admin</i>	44,580	899	43,681
<i>Meals on Wheels</i>	32,000	-	32,000
<i>Coalition for Compassion</i>	15,000	-	15,000
<i>CDBG Catholic Charities</i>	11,200	-	11,200
<i>CDBG Fair Housing Education Program</i>	1,460	-	1,460
Fire Department			
<i>FEMA Homeland Security Grants</i>	1,030,000	-	1,030,000
<i>State Fire Assistance</i>	453,722	226,861	226,861
<i>2012 Hazardous Fuels</i>	220,000	22,000	198,000
<i>Fire Miscellaneous</i>	200,000	-	200,000
<i>Wildfire Academy Tohon</i>	80,000	-	80,000
<i>Yavapai County Fire Wise</i>	75,000	-	75,000
<i>AZ Homeland Security</i>	62,000	-	62,000
<i>County Homeland Grants</i>	20,000	-	20,000

Grant Applications/Potential Funding

	FY13 Budget	City Share	Grant Share
Library			
<i>Job Help Hub</i>	26,500	-	26,500
<i>Early Literacy Play Space</i>	15,000	-	15,000
Police			
<i>COPS Hiring Recovery</i>	631,804	-	631,804
<i>Police Miscellaneous Grant</i>	350,000	-	350,000
<i>RICO</i>	230,000	100,000	130,000
<i>Vehicle Impound</i>	91,000	-	91,000
<i>AZHS Communications</i>	50,300	-	50,300
<i>GOHS DUI Enforcement</i>	41,250	-	41,250
<i>Narcotics Task Force</i>	30,000	-	30,000
<i>GOHS Traffic Enforcement</i>	17,500	-	17,500
<i>JAG Edward Byrne Memorial</i>	15,000	-	15,000
<i>Canine Grant</i>	8,000	-	8,000
<i>Bullet Proof Vests</i>	8,000	6,500	1,500
	\$ 4,530,673	\$ 356,260	\$ 4,174,413



**City of Prescott
Secondary Tax Rates
Used for Servicing General Obligation (GO) Bonds**



Debt Service Fund

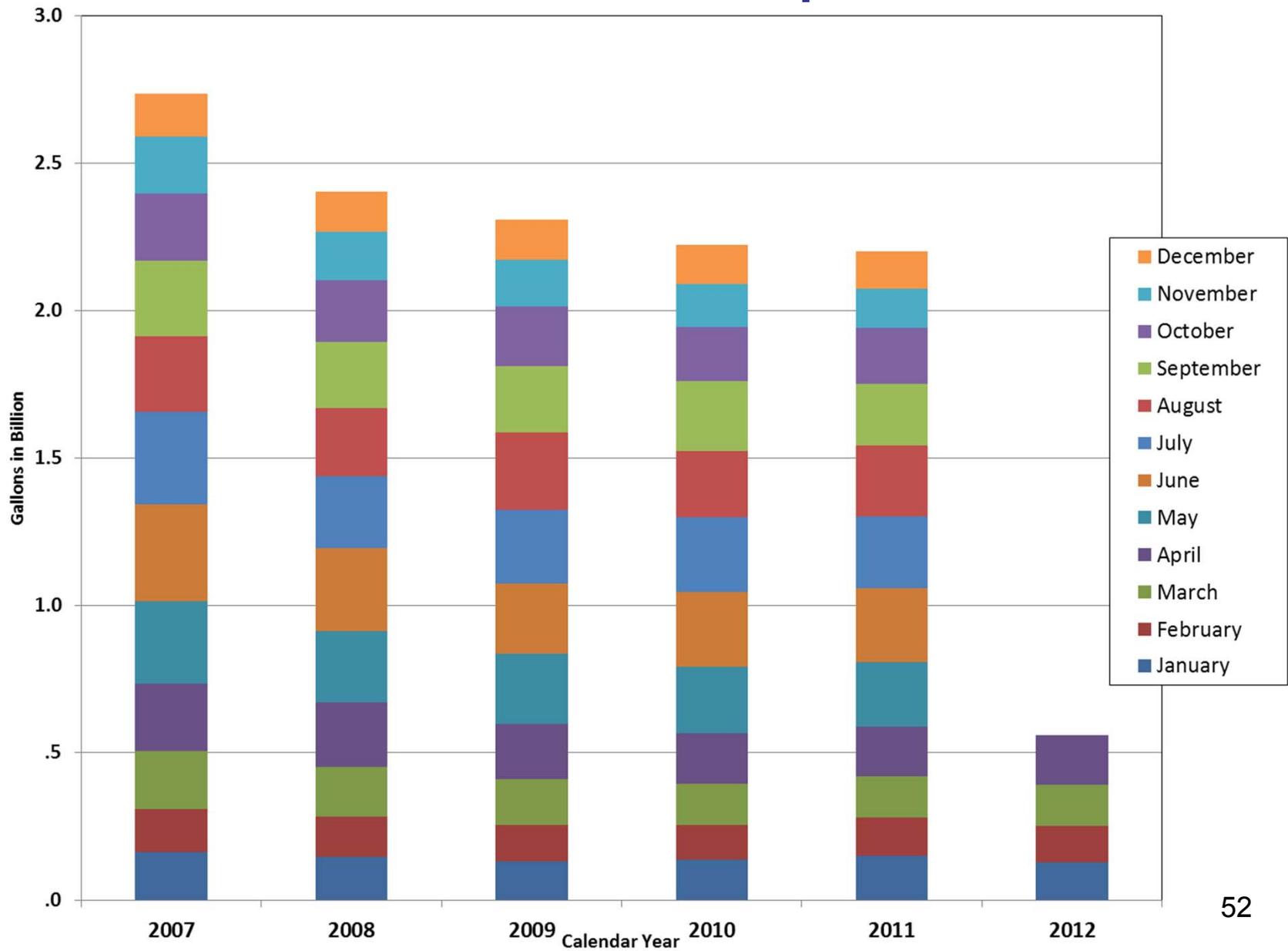
	FY12	FY13
	<u>Budget</u>	<u>Budget</u>
Revenues		
Secondary Property Taxes	\$1,583,350	\$1,534,975
Special Assessments Billings	1,419,109	1,384,635
Interest	15,000	8,000
Total Revenues	3,017,459	2,927,610
Expenditures		
GO Bonds	1,583,350	1,584,975
Special Assessment Bonds	1,419,859	1,384,636
Total Expenditures	\$3,003,209	\$2,969,611



Enterprise Funds



Water Consumption



Water Fund

	FY12	FY13	%
	<u>Budget</u>	<u>Budget</u>	<u>Budget Change</u>
Beginning Balance, 7/1	\$ 21,771,331	\$ 20,421,105	
Revenues			
Water Sales	12,088,525	12,451,181	3.0%
Water System Impact Fee	669,542	689,628	3.0%
Water Resource Development Fee	552,855	569,441	3.0%
Alt Water Source Fees	1,563,203	1,610,099	3.0%
Water Connection Fees	150,000	170,000	13.3%
Interest Income	381,000	265,100	-30.4%
Miscellaneous	35,000	35,600	1.7%
Total Revenues	<u>15,440,125</u>	<u>15,791,049</u>	2.3%
Other Funding Sources			
Bond Proceeds	-	11,619,451	
Intergovernmental Contributions	805,974	302,746	-62.4%
Total Other Funding Sources	<u>805,974</u>	<u>11,922,197</u>	1379.2%
Total Revenues and Other Funding Sources	<u>16,246,099</u>	<u>27,713,246</u>	70.6%
Expenditures			
Operating Costs	10,747,699	10,149,069	-5.6%
Capital Projects	23,507,517	22,201,969	-5.6%
Total Expenditures	<u>34,255,216</u>	<u>32,351,038</u>	-5.6%
Ending Balance			
Operations/Alt Water	10,377,388	21,376,378	
Water Resource Development	(32,100)	553,172	
Water System Impact	(6,583,073)	(6,672,237)	
Total Ending Balance, 6/30	<u>\$ 3,762,215</u>	<u>\$ 15,257,313</u>	

Water Fund Capital FY13

Page No. Project Description

88	Airport Zone 12 New Tank Reservoir (Debt Issue)	3,500,000
89	Airport Zone Production/Recovery Wells	2,500,000
90	New Thumb Butte Reservoir (Debt Issue)	2,103,650
91	Copper Basin Tank Reservoir (Debt Issue)	1,410,750
92	Small Water Main Replacements	1,400,000
93	Prescott Resort Pump Station Upgrade	1,212,000
52	Park Avenue (Street Project)	1,130,000
94	Goldwater, Granite Creek and Willow Creek Dam Repairs	1,069,000
95	12" Line Thumb Butte Road - Hassayampa Village Rd to Lower Thu	910,000
96	Hassayampa Pump Station - New Zone 19 (Debt Issue)	806,693
97	White Spar Water Main Replacement	685,000
98	Big Chino Water Ranch (BCWR)	644,577
99	Old North Tank Reservoir Repl	500,000
100	Lower Thumb Butte Pump Station Replacement (Zone 27) (Debt Iss	475,000
101	Copper Basin Tank Reservoir Piping - Sheriff's Posse Trail to New F	300,532
102	Airport Zone 12 Tank Reservoir Transmission Piping (Debt Issue)	250,000
103	Chino Piping Reconfiguration	250,000
104	36" and 18" Check Valve Installation	250,000
105	Willow Creek 14" Transmission Main	246,000
106	18" Line Smoke Tree Lane - 30" Main at Willow Creek to Birchwood	200,000
107	Yavapai Hills Lower Pump Station Upgrade	200,000
108	Willow Creek Transmission Main Scour Protection	200,000

Everybody's Hometown

Water Fund Capital FY13

Page No.	Project Description	
55	South Mt Vernon (Street Project)	200,000
109	Water Model Update	200,000
110	Telemetry (SCADA) System Install/Upgrade Program	193,000
111	Storage Tank Maintenance Program	160,000
112	Capital Contingencies	160,000
113	Impact Fee Ordinance Implementation and User Rates Project	150,000
114	SR69 Corridor All Phases Water Infrastructure	125,000
62	City Shop UST Release Cleanup	120,667
115	Booster Station Upgrade	106,000
116	Prescott Canyon 1.25 MG Tank Reservoir & Piping	100,000
117	SR89 Water Main Relocation/Realignment	85,000
51	Senator Highway (Street Project)	70,000
C/O	Aerial Images	65,000
118	Willow and Watson Lake Enhancement Program	50,000
119	Production Well Maintenance	44,000
120	PRV Upgrades	41,000
121	Maintenance Management	25,000
122	City-Wide Evapo-Transportation Weather System	25,000
72	As-Built/Mylar Scanning Project	23,100
123	Leak Detection Program	13,000
C/O	Update of 2003 General Plan	3,000
		\$ 22,201,969



Water Fund CIP FY14-18

Page No.	Project Description	FY2014	FY2015	FY2016	FY2017	FY2018
89	Airport Zone Production/Recovery Wells	133,000	1,197,000			133,000
92	Small Water Main Replacements	1,061,000	1,239,000	1,126,000	1,315,000	1,195,000
94	Goldwater, Granite Creek and Willow Creek Dam Repairs	600,000				
98	Big Chino Water Ranch (BCWR)	1,201,270	1,522,270	1,838,270	1,630,270	1,671,270
106	18" Line Smoke Tree Lane - 30" Main at Willow Creek to Birchwood	1,465,000				
107	Yavapai Hills Lower Pump Station Upgrade	675,000				
109	Water Model Update			232,000		
110	Telemetry (SCADA) System Install/Upgrade Program	193,000	193,000			
111	Storage Tank Maintenance Program	170,000	176,000	182,000	188,000	194,000
112	Capital Contingencies	165,000	170,000	176,000	182,000	188,000
114	SR69 Corridor All Phases Water Infrastructure		510,000	1,650,000		
115	Booster Station Upgrade	109,000	112,000	115,000	119,000	123,000
116	Prescott Canyon 1.25 MG Tank Reservoir & Piping	2,173,814				
119	Production Well Maintenance	46,000	48,000	50,000	52,000	54,000
120	PRV Upgrades	43,000	45,000	47,000	49,000	51,000
123	Leak Detection Program	14,000	15,000	16,000	17,000	18,000
124	Mountain Club Cross Connection System Protection	500,000				
125	12" Line Sundog Connector	309,000				
126	12" Line Virginia St - Virginia St Pump Station to Foothills Pump Station		625,000			
127	Haisley New Tank Reservoir		513,000	1,419,000		
128	Haisley A (Virginia) Pump Station Rehabilitation		500,000			
129	12" Line Meadowbrook, Forest Hills Rd - Thumb Butte Rd to Thumb Butte Tank		160,000	1,100,000		
130	12" Line Skyline, Horizon, Lookout - Upper Thumb Butte PS to Upper TB Tank		75,000	375,000		
131	Chino Forebay Improvements			5,000,000	8,400,000	
132	Mingus Tank Reservoir Replacement			300,000	1,500,000	
133	Upper Rancho Vista Pump Station Rehabilitation			478,000		
134	Mingus Pump Station Rehabilitation			100,000	500,000	
		\$ 8,858,084	\$ 7,100,270	\$ 14,204,270	\$ 13,952,270	\$ 3,627,270



Wastewater Fund

	FY12	FY13	%
	<u>Budget</u>	<u>Budget</u>	<u>Budget Change</u>
Beginning Balance, 7/1	\$ 3,320,444	\$2,332,115	
Revenues			
Wastewater Service Fees	8,046,404	8,890,000	10.5%
Wastewater Impact Fees	200,000	275,000	37.5%
Effluent Sales	599,000	599,000	0.0%
Interest Income	45,000	45,000	0.0%
Miscellaneous	26,000	29,200	12.3%
Wastewater Connection Fees	2,000	2,500	25.0%
Total Revenues	<u>8,918,404</u>	<u>9,840,700</u>	10.3%
Other Funding Sources			
Bond Proceeds	<u>10,100,000</u>	<u>18,750,000</u>	85.6%
Total Other Funding Sources	<u>10,100,000</u>	<u>18,750,000</u>	85.6%
Total Revenues and Other Funding Sources	<u>19,018,404</u>	<u>28,590,700</u>	50.3%
Expenditures			
Operating Expenses	7,525,034	7,744,392	2.9%
Capital Outlay/Projects	<u>11,747,127</u>	<u>22,371,400</u>	90.4%
Total Expenditures	<u>19,272,161</u>	<u>30,115,792</u>	56.3%
Total Expenditures and Other Use of Funds	<u>19,272,161</u>	<u>30,115,792</u>	56.3%
Ending Balance			
Wastewater Operations	1,331,306	2,104,208	
Wastewater Impact	<u>1,735,381</u>	<u>(1,297,185)</u>	
Total Ending Balance, 6/30	\$ 3,066,687	\$ 807,023	

Wastewater Fund Capital FY13

Page No.	Project Description	
135	Airport Phase 1 (3.75MG) (Debt Issue)	18,000,000
136	Sundog Filter Replacement / Denitrification (Det	1,000,000
137	Cliff Rose Lift Station Upgrade	875,000
52	Park Ave (Street Project)	550,000
138	Sundog Trunk Main	500,000
55	South Mount Vernon (Street Project)	300,000
139	Wastewater Collection Model Update	200,000
140	Capital Contingencies	165,000
141	Lift Station Rehabilitation	153,000
142	Sewer Mainline Repl/Rehab	125,000
143	Chemical Root Control	100,000
51	Senator Highway (Street Project)	90,000
144	Forbing Park Sewer Replacement	80,000
145	WWTP SCADA System	75,000
146	Pretreatment Study	55,000
113	Impact Fee Ordinance Implementation and Use	50,000
C/O	Aerial Imaging	25,000
72	As-Built/Mylar Scanning Project	15,400
121	Maintenance Management	10,000
C/O	Update of 2003 General Plan	3,000
		<u>22,371,400</u>

Wastewater Fund CIP FY14-18

Page No.	Project Description	FY2014	FY2015	FY2016	FY2017	FY2018
135	Airport Phase 1 (3.75MG) (Debt Issue)	18,000,000	2,000,000			
138	Sundog Trunk Main	500,000	3,250,000			
139	Wastewater Collection Model Update				232,000	
140	Capital Contingencies	170,000	176,000	182,000	188,000	194,000
141	Lift Station Rehabilitation	157,000	111,000	115,000	119,000	123,000
142	Sewer Mainline Repl/Rehab	500,000				
143	Chemical Root Control	103,000	106,090	109,273	112,551	115,927
145	WWTP SCADA System	75,000	75,000			
147	Sundog Solids Handling Rehabilitation	1,000,000				
148	Sundog Equalization Basin	750,000	5,000,000			
149	Sundog Collector/Sundog Ranch Road (Storm F	395,000				
150	Sundog Digester Cleaning			328,000		
151	Brush-Lincoln Trunk Main (See Gurley)			100,000	720,000	
		21,650,000	10,718,090	834,273	1,371,551	432,927



Solid Waste Fund

	FY12 Budget	FY13 Budget	% Budget Change
Beginning Balance, 7/1	\$ 6,812,772	\$ 6,105,894	
Revenues			
Refuse Collection Fees	4,850,000	4,851,000	0.0%
Tipping Fees	2,820,000	2,800,000	-0.7%
Landfill Closure Surcharge	120,000	120,000	0.0%
Recycling Revenue	270,000	415,000	53.7%
Interest Income	120,000	100,000	-16.7%
Miscellaneous	6,900	8,520	23.5%
Total Revenues	<u>8,186,900</u>	<u>8,294,520</u>	1.3%
Expenditures			
Operating	8,110,134	8,253,473	1.8%
Capital	580,000	687,526	18.5%
Total Expenditures	<u>8,690,134</u>	<u>8,940,999</u>	2.9%
Other Use of Funds			
Transfers Out	247,350	-	-100.0%
Total Other Use of Funds	<u>247,350</u>	<u>-</u>	-100.0%
Total Expenditures and Other Use of Funds	<u>8,937,484</u>	<u>8,940,999</u>	0.0%
Ending Balance, 6/30	\$ 6,062,188	\$ 5,459,415	

Solid Waste Fund Capital FY13

Page No.	Description	Budget Amount
152	Automated Side Loader	170,000
67	Paving @ Transfer Station	140,576
C/O	Repair Transfer Station Floor	100,000
153	Inert Debris Recycling	75,000
154	Household Hazardous Waste Day	66,400
155	Welding Shop @ Transfer Station	60,000
156	Big Belly Solar Compactors	21,050
157	Recycle Education & Outreach (REO)	20,000
158	Assembly and Training Room Modification	20,000
82	Work Lights @Transfer Station	14,500
	Total Solid Waste Capital	687,526



Solid Waste CIP FY14-18

Page No.	Project Description	FY2014	FY2015	FY2016	FY2017	FY2018
67	Paving @ Transfer Station	43,130	43,847	59,289		
N/A	Replacement Front Loader (1093, 1052, 1225, 1289)	268,000	268,000	268,000	268,000	
N/A	Replacement Side Loader (1152, 1097, 1185, 1292, 1321, 1335, 1336)	250,000	500,000	250,000	500,000	250,000
159	Scale Replacement @ Transfer Station	100,000				
N/A	Replacement Truck (1089)	97,000				
160	Security Cameras @ Transfer Station	22,000				
161	Relocate Fee Booth @ Sundog Ranch Road		100,000			
N/A	Replacement Tractor (1358)			100,000		
N/A	Replacement Truck (1149)			32,856		
N/A	Replacement Truck (1148)			23,573		
N/A	Replace Roll-Off (1257)				210,000	
N/A	Replacement Truck (1268)					31,000
N/A	Replacement Truck (1196)					25,000
	Total Solid Waste Capital Requests	780,130	911,847	733,718	978,000	306,000



Airport Fund

	FY12	FY13	% Budget
	Budget	Budget	Change
Beginning Balance, 7/1	\$ 206,080	\$ 206,789	
Revenues			
Tie Down and Hangar Rentals	1,302,009	1,318,188	1.2%
Fuel Flowage Fee	104,715	82,860	-20.9%
Landing Fees	33,177	22,029	-33.6%
Miscellaneous	19,973	35,093	75.7%
Total Revenues	<u>1,459,874</u>	<u>1,458,170</u>	-0.1%
Other Funding Sources			
Capital Grants	9,114,944	7,478,466	-18.0%
Transfers In	234,053	236,423	1.0%
Total Other Funding Sources	<u>9,348,997</u>	<u>7,714,889</u>	-17.5%
Total Revenues and Other Funding Sources	<u>10,808,871</u>	<u>9,173,059</u>	-15.1%
Expenditures			
Operating Costs	1,345,233	1,405,063	4.4%
Capital Projects	19,000	-	-100.0%
Grants	9,361,045	7,714,888	-17.6%
Total Expenditures	<u>10,725,278</u>	<u>9,119,951</u>	-15.0%
Ending Balance, 6/30	\$ 289,673	\$ 259,897	

Airport Capital Outlay/Grants FY13

Page No.	Project Description	
Grants:		
162	RW 21L-3R Runway Safety Improvements	7,244,888
163	ADOT Airport Pavement Maintenance	393,000
N/A	Law Enforcement Officers	77,000
	Subtotal Airport Grant Requests	<u>7,714,888</u>
	<i>Less Federal Share</i>	<u>(6,943,643)</u>
	<i>Less State Share</i>	<u>(534,822)</u>
	Total Airport Grant Requests	<u>236,423</u>



Airport Unfunded CIP FY14-18

Page No.	Project Description	FY2014	FY2015	FY2016	FY2017	FY2018
Grants:						
164,165	RSAT Security Upgrades	1,906,579				
166,167	Vehicle/Pedestrian Deviation) Mitigation Perimeter Road Phase 2	1,903,250				
168,169	Runway 12/30 Relocation	747,500	7,475,000			
170	New ARFF Truck	575,000				
171,172	Taxiway E lights, Main Electric Vault Relocate, Emergency Generator	230,000	1,725,000			
173,174	Pavement Rehabilitation - Bottleneck Hangar	115,000	1,150,000			
175	Terminal Area Study	805,000				
176,177	Obstruction Mitigation	115,000	345,000			
178,179	Pavement Rehabilitation - North Ramp and Taxiway B	77,683	776,826			
180,181	New Terminal Building		805,000	15,295,000		
182,183	Vehicle/Pedestrian Deviation Mitigation Perimeter Road Phase 3		632,500	6,325,000		
184	Environmental Assessment		345,000			
185,186	Pavement Rehabilitation - Taxiways D and E			115,000	1,150,000	
187	Runway Protection Zone (RPZ) Land Acquisition			3,501,750		
188	Pavement Rehabilitation - Taxiways A and F and Runway 3L/21R				115,000	
189,190	Extend Runway 21L/Twy C&D/Drainage/Airfield Electrical Phase 1				1,725,000	17,250,000
	Subtotal Airport Grant Requests	6,475,012	13,254,326	25,236,750	2,990,000	17,250,000
	Less Federal Share	(5,103,011)	(12,299,193)	(19,348,175)	(2,691,000)	(15,525,000)
	Less State Share	(283,501)	(880,066)	(1,261,838)	(149,500)	(862,500)
	Total Airport Grant Requests	1,088,500	75,067	4,626,737	149,500	862,500



Golf Course Fund

	FY12	FY13	%
	<u>Budget</u>	<u>Budget</u>	<u>Budget Change</u>
Beginning Balance, 7/1	\$ (3,361,888)	\$ (3,492,431)	
Golf Operations			
Revenues			
Greens Fees	1,378,124	1,363,740	-1.0%
Cart Rentals	397,199	500,000	25.9%
Pro Shop	275,000	210,000	-23.6%
Total Revenues	<u>\$ 2,050,323</u>	<u>\$ 2,073,740</u>	1.1%
Expenditures			
Operating	1,931,554	1,973,854	2.2%
Debt Service	144,230	136,326	-5.5%
Total Expenditures	<u>\$ 2,075,784</u>	<u>\$ 2,110,180</u>	1.7%
Net Income/(Loss) Golf Operations	<u>(25,461)</u>	<u>(36,440)</u>	
Manzanita Grille/Centennial Center			
Revenues	774,155	822,000	6.2%
Expenditures	746,190	729,220	-2.3%
Net Income/(Loss) Manzanita Grille	<u>27,965</u>	<u>92,780</u>	
Net Income/(Loss)	<u>2,504</u>	<u>56,340</u>	
Ending Balance, 6/30	\$ (3,359,384)	\$ (3,436,091)	

Golf Course Unfunded CIP FY14-18

Page No.	Project Description	FY2014	FY2015	FY2016	FY2017	FY2018
191	98" TORO Aerator	20,000				
192	Ball Machine	15,000				
193	Bevarage Cart	11,000				
194	Range Picker	9,300				
195	Burn 36" Griddle	8,000				
196	Concrete Cart Paths		400,000			
197	New TORO Equipment Package			325,000		
198	Tree Program				100,000	
199	North Course Greenside Bunker Renovation/Rebuild 6 Tee North					150,000
	Total Golf Course Capital Requests	63,300	400,000	325,000	100,000	150,000



Internal Service Funds

	FY12 Budget	FY13 Budget	% Change
Engineering Services			
Operating Expenses	1,856,509	1,616,735	-12.9%
Fleet Maintenance			
Operating Expenses	1,938,957	2,256,388	16.4%
Capital - Rotor/Drum Brake Lathe (Page 200)	7,500	10,500	40.0%
Vehicle Replacements	2,250,000	2,000,000	-11.1%
Self-Insurance			
Operating Expenses	2,105,121	2,242,978	6.5%
Facilities Maintenance			
Operating Expenses	1,047,879	1,100,948	5.1%
Capital - Facilities Improvements/Maint Mgmt (Page 201)	18,500	156,000	743.2%



Total City Budget

	FY12	FY13	%
	Budget	Budget	Change/ Budget
Operating	77,804,538	77,329,416	-0.6%
Capital Outlay/Projects	84,802,593	82,730,797	-2.4%
Total	162,607,131	160,060,213	-1.6%



Comments, Questions, Discussion Items

- Airport and Economic Enterprises
- Regional economic development funding request
- Disc golf request
- Kuebler Field - update IGA with Yavapai County and construction
- Transient Occupancy (Bed) Tax allocation process
- Funding for the lakes (mandated federal and state water quality compliance)
- Personnel benefits and costs (including short term disability coverage)
- Community Work Program transfer to Parks and Recreation at reduced cost
- Public transportation - cessation of LTAF funding
- Replacement of rolling stock (police cars, fire trucks, other vehicles)
- Public safety - review of current and other alternate models
- Antelope Hills - operational model and economic impact
- City Magistrate Court revenue/cost recovery (June 5th presentation)
- Council generated topics

Upcoming Budget Process Steps

- | | |
|--------------|---|
| May 24, 2012 | Budget Workshop No. 2
Capital Programs; Comments and Questions |
| June 12 | Tentative Budget Adoption
Publishing of Tentative Budget |
| June 26 | Public Hearing on Budget |
| June 26 | Adoption of Final Budget by
Council (separate meeting) |
| July 10 | Adopt Property Tax Levies |